Goals Exercise: In this exercise participants broke into groups and discussed the definition of each goal included in the current Plan for Pitt, the outcomes Pitt should try to achieve for each goal in the next 5 years, and what actions Pitt is or could take to achieve those outcomes. Participants then rotated and reacted to the ideas already presented and added additional thoughts. (+ indicates other workshop participants agree with the idea; - indicates disagreement)

**Goal 1: Academic Excellence**
- Define the goal – What does it mean to you?
  - Maintain or enhance academic excellence
- Outcomes – What should Pitt try to achieve in the next five years? What does success look like five years from now?
  - Ensure that all functional area and schools are flexible to students, especially graduate students (+)
  - Make educated staff-force at Pitt as a result of using education benefits (+++)
  - Achieve a more globally-competent grad student alumni base by studying abroad (+++)
- Actions – What is Pitt already doing that could help achieve success? What new things could Pitt do?
  - Increase emphasis on measures for graduate education retention → innovative way to individualize education so that grad students can meet their individual goals (++)
  - Increase visibility of education benefits for staff and more information about payment option for this population (+++)
  - Identify and advertise more study abroad experiences for graduate students (++)
  - Extend all strategies to grad students (++)

**Goal 2: Research of Impact**
- Define the goal – What does it mean to you?
  - Generally, keep the same
- Outcomes – What should Pitt try to achieve in the next five years? What does success look like five years from now?
  - Help students realize the potential outcome/value of their research (+++++)
  - Decreased time-to-agreement execution with industry (+++)
- Actions – What is Pitt already doing that could help achieve success? What new things could Pitt do?
  - Do not just directed research, but research for the sake of research (++)
Goal 3: Strengthen Communities
- Define the goal – What does it mean to you?
- Outcomes – What should Pitt try to achieve in the next five years? What does success look like five years from now?
  - Better communication and respect and appreciation across Pitt (+++++)
  - Community members would all feel welcomed and valued (+++)
- Actions – What is Pitt already doing that could help achieve success? What new things could Pitt do?
  - Add responsibility to corporate engagement and ethics (++)
  - Provide more opportunities for global engagement state-side and abroad by increasing resources (++)
  - Open our campus to the community more (i.e. rental spaces)
    - Streamline cultural group requests for using campus space/resources

Goal 4: Diversity and Inclusion
- Define the goal – What does it mean to you?
  - Finding the value in different voices
  - Showing respect even when you disagree
  - Provide an understanding of what diversity and inclusion mean (+++++)
- Outcomes – What should Pitt try to achieve in the next five years? What does success look like five years from now?
  - Staff, faculty, students feel included and valued (++)
  - Each department has a plan related to diversity and inclusion for an understanding of actions being taken across university (+++)
- Actions – What is Pitt already doing that could help achieve success? What new things could Pitt do?
  - In hiring practices, hire those who are NOT like you (behaviors, thoughts, looks) (+++++)
  - Take steps to broaden applicant pools
  - Participate in job fairs that have URM participants
Goal 5: Embrace the World

- Define the goal – What does it mean to you?
  - Take out the word “local” in goal (++)
  - Providing our students, staff, faculty opportunities to have global experiences (++++)
  - Provide opportunities for international students to experience Pittsburgh (+)

- Outcomes – What should Pitt try to achieve in the next five years? What does success look like five years from now?
  - Pitt would be more attractive to staff/faculty/students (both international and domestic)
  - More international recognition (+++)

- Actions – What is Pitt already doing that could help achieve success? What new things could Pitt do?
  - Rewire and improve our infrastructure in a sustainable way (+++++)
  - Increase amount of exchange opportunities for graduate students by prioritizing or focusing on that effort → additional funding (grad, undergrad)

Goal 6: Foundational Strength

- Define the goal – What does it mean to you?
  - We aspire to be a university that supports success through a foundation of strong internal culture, capacity to partner across disciplines and administrative areas, outstanding infrastructure and effective operations

- Outcomes – What should Pitt try to achieve in the next five years? What does success look like five years from now?
  - Increased and improved facilities
    - Office classrooms, lab space
    - Built and maintain sustainability with appropriate technology and support for that technology
  - Determine a mechanism to evaluate faculty and staff culture. Utilize the results to allow RC to learn from each other.
  - Create a conference center equal to Pitt’s status as an educational and research institution

- Actions – What is Pitt already doing that could help achieve success? What new things could Pitt do?
Plan for Pitt 2025  
Workshop Notes  
Date: 1/15/2020  
Participants: Open to Pitt community

- Continue with the implementation of the campus master plan
- Create a budget large enough to renovate classrooms and upgrade technology
- Find a vendor who can provide a climate survey (++